AIR FORCE CONTRACT AUGMENTATION PROGRAM

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OVERVIEW

- AFCAP Features

- GAO Observations

- Contract Management

- Cost Control

- Summary

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FEATURES

- Teams
  - AFCESA and 325th Contracting Squadron

    MAJCOMs: Customers

    DCMD-I: Contract Administration

    RMS--Johnson Controls/Lockheed Martin
    - Bechtel, Lockwood Greene, Fritz, GTE, IGE Construction, A&E, Freight, C4, Foods

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FEATURES

- Civil Engineering and Services Focus
  Complements Outsourcing
  Force Multiplier
  Just-in-Time Services
  Backfill and Disaster Support
  – CONUS and OCONUS
- Normally Military for Initial Response
  Primarily for Relief, Augmentation, Expansion

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GAO OBSERVATIONS
(Based on 6 LOGCAP Orders)

- Program Management
  - Inadequate/Untimely Contract Reporting Systems

    Improve Planning for Task Order Execution

    Cost Implications of Contractor Tasking

- Cost Control
  - Gov Estimating - No Audit Trail

    Changing Requirements - Constructive Change Issue

    Cost Reporting - Inadequate/Untimely

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GAO OBSERVATIONS

- Contract Monitoring
  - No Systematic Method of Surveillance

    Timeliness of Negotiations - Actuals

- Doctrine and Policy
  - Insufficient Concept of Operations

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PROGRAM MANAGEMENT

- **Centrally Managed - Tyndall AFB**
  - Full-Time Management Staff
  - AFCESA (2 people)
  - 325th Contracting Squadron (2 people)

- **Planning Tools**
  - Guide Book
  - Task Order Wizard
  - Reporting Systems Established
  - Worldwide Management Plan - Due 4 Aug
    Planning Exercises/Planning Task Orders

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COST CONTROL

- Integrated Systems Approach
  - "Costpoint" - Cost Tracking
  - Procurement Tracking System - Supplier Inventory
    Project Schedule System
    MAXIMO (GFP/Job Order Mgmt)
    Cost/Price Model for ROM

- Tracking Costs
  - CLIN
  - Organization
  - Phase
  - SOW Elements

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COST CONTROL

- Central Data Point - Prgm Mgmt Office
  Single System - Prime/Subcontractors
  Real Time Reporting - Normal Monthly
- Compare Actual versus Budgeted Costs

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COST CONTROL

- Cost Control- 40% of Award Fee

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CONTRACT MONITORING

- Alternatives
  - MAJCOM
  - DCMD-I
- Challenges
  - Funding - TDY Costs and Slots
  - Training
  - Deployment of QAEs
  - QASP Development

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CONTRACT MONITORING

- Task Order Specific Training--325 CONS ACO at Deployment Site - Key
  - Monitor Cost and Performance
  - Task Order Mgmt Through Completion
- Property Management
- Task Order Reporting

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COORDINATION

- Discussion and Planning Phases

    User/Operational Commander
    - AFCESA
    - 325 CONS
    - DCMD-I

- Task Order Execution
    - Task Order Wizard - Template Tool

- Management Structure - In Place
  Cost Control Systems - In Place

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DOCTRINE AND POLICY

- Establish and Publish Guidance
  - Field
  - HQs

- Evolutionary Process
  - Real Time, Learn From LOGCAP
  - Seminars, in Future Add to Contingency

- Plan, Program, Budget - User Pays Experience and Training

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SUMMARY

- Lessons Learned
    - LOGCAP Expectations Not Met
    - Sticker Shock, No Free Lunch
    - Planning, Must Improve
    - Reporting Systems, Pre and Post Award
    - Integration of Commercial Services

        Use Experience/Guidance to Improve

        Update Tools Over Time